# Navy Marine Corps Intranet (NMCI) Site Integration Lead Guide

Version 1

**JUNE 2003** 



### Prepared by:

NMCI Navy Program Management Office, PMW 164 Space and Naval Warfare Systems Command

### Prepared for:

Navy PMO NMCI Site Integration Lead

The NMCI Navy Site Integration Lead Guide is published for informational purposes only to describe the process of site migration. The content of this document shall not be considered contractually binding. All issues associated with the NMCI Contract N00024-00-D-6000 shall be referred to the Procuring Contracting Officer, at 703-685-5508.

### RECORD OF DOCUMENT CHANGES

| Version #   | Date      | Changes Included |
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### 1 OVERVIEW

- 1.1. The NMCI Program utilizes Site Integration Leads (SILs) to help manage the deployment of the NMCI program to Navy sites. Prior to the SIL arriving on site, a significant amount of preparation has occurred between the Customer, Electronic Data System (EDS) and Program Management Office (PMO). The PMO team includes Customer Project Managers (CPMs) working issues at echelon II level Regional Integration Leads (RILs) and Site Integration Leads (SILs) working site issues and Visit Teams (VTs) providing education and CPMs providing Assumption of Responsibility (AOR) readiness assessments.
- 1.2 SILs are assigned by Site Management Division (SMD) to one of six regions, Northwest, Northeast, Southeast, Southwest, Hawaii or RESFOR. (See diagram). A RIL and EDS counterparts head each region. RILs are also an integral part the Site Integrated Transition Team (SITT), also know as Tiger Teams. Purpose of Site Integration Transition Teams is to standardize methods and processes, resulting in more efficient and productive management of AOR/ Cutover process. As of current, three teams (PNW, CNR and Mid Atlantic) each consist of:
  - <u>Site Integration Lead (SIL)</u>: Team Lead.
  - Customer Technical Advisor (CTA): Intended to solve technical & architecture issues.
  - <u>Site Transition Execution Manager (STEM)</u>: working RAT list & collection of applications materials.
  - <u>Information Assurance Tiger Team (IATT)</u>: working LADRA testing & critical applications remediation.
  - Information Assurance (IA): working PDS/SIPR issues as well as IATOs/IATCs.
  - CPMs will collaborate with the SIL on resolving claimant level issues that arise in the cutover phase

## Regional Alignment

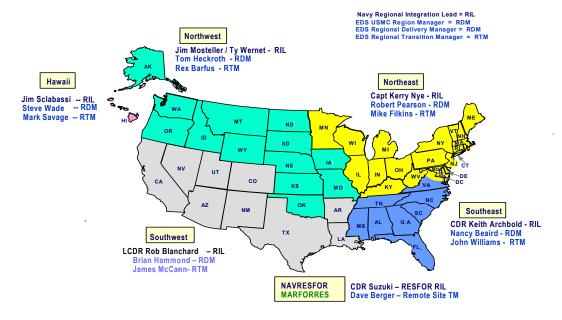


Figure 1. Regional Map

1.3 The NMCI Navy PMO (Program Management Office) is committed to providing the customer with the required information, and the necessary support staff consistent with priorities, schedules and resources, to bring about an effective transition for each site in each Claimancy. The goal of this document is to provide critical guidance to the prospective Site Integration Lead (SIL) to ensure that the program objectives for NMCI are implemented in an effective and timely manner. Figure 2 illustrates the timeline for these actions

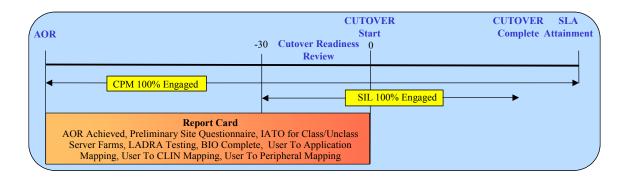


Figure 2 – Report Card Timeline

### 2 SITE INTEGRATION LEAD RESPONSIBILITIES

- 2.1 You are the direct representative of ADM Munns, NMCI director, and are responsible for the effective transition to NMCI for your site. It is your responsibility to lead EDS/Gov teams. Leadership means attaining results through effective processes, communication, integrity and making the right decisions in tough situations. Provide On-Site contractual oversight and utilize PMO resources when interpretation issues arise.
- Ensure schedule compliance; "Cutover seats on schedule"
- Solve issues at lowest level, your level, via direct engagement with EDS site manager, site transition manager and the primary customer (gov) representative at the site (Customer Technical Representative (CTR), Assistant Customer Technical Representative (ACTR), Command Information Officer (CIO), etc)
- Immediately escalate those issues that cannot be solved at your level directly to the responsible organization via all means : phone, email, and iraad.
- Continually improve all on site processes to ensure that cost, schedule and performance (seat quality) are met.
- Use data as leverage to drive issue resolution and raise the level of awareness on issues that are stalled. Justify your solution data in a concise (1 pg) written executive summary, and forward to the appropriate party(s).

### PRESENT SOLUTIONS, NOT PROBLEMS OR ISSUES

- All solutions should be consensus solutions, based on up front agreement between EDS, PMO and Customer. Build strong professional relationships with your constituents (Site Manager, Site Transition Manager, LTA and on Site Team).
- Finally, you are the "Honest Broker" on site, Do not take sides. Assess a given situation, resolve contractual issues and do the right thing, diplomatically. Making enemies of the people you need to work with is not an effective solution. Your role is to effectively roll seats on schedule.
- Remember, you are a Site Integration *Leader*. Managers do things right; leaders do the right thing.
- "Manage by Exception". Your attention should be focused on those needs that are out of spec. If other aspects are going as planned leave them alone, just monitor their progress. You are one person with limited time and resources. Your job on site is direction, not single-handed implementation of NMCI.
- EDS and the Customer have the staff to do this. If they do not, that is an example of an out of spec item. Use data as leverage; justify the impact of inadequate staff. Solve it, or escalate if you are unable to solve it at your level.
- Schedule is the Ultimate Metric.

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### 3 SUCCESS CRITERIA

- 3.1 The following are the Success Criteria;
  - Your site meets all schedule requirements on or ahead of schedule for AOR and Cutover.
  - Customer Deliverables complete.
  - EDS Deliverables complete.
  - Issues are identified and raised early, so they can be resolved in a timely matter.
- 3.2 Those issues you cannot solve are effectively escalated and well known by senior leadership in the PMO, customer hierarchy and EDS.
  - You solve all site issues at your level.
  - Your sharing of best practices and lessons learned with other SILs results in cycle time reductions at their sites, which enables them to regain lost schedules and performance.
  - You provide value and are well respected by the Customer and EDS Site Transition Team.
  - Below is the regional organizational chart:

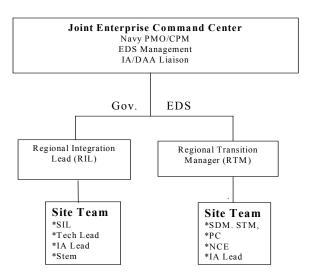


Figure 3. Regional Organizational Chart

### 4 STEP BY STEP GUIDE FOR SUCCESS

#### 4.1. MACRO-PHASE

- 4.1.1. Before checking in on site, read and become familiar with:
  - Contract
  - Legacy Application Transition Guide
  - Master Schedule
  - Site Deployment Guide
  - Be able to answer these questions:
    - o What claimants are on my site?
    - o Where are they in the process? AOR, Cutover?
    - o When are they scheduled to Cutover?
    - o How many seats total at my site? By claimant?
- 4.1.2. Call or meet with the CPM for each claimant at your site, they can fill you in on all the recurring issues of your site. Your first point of escalation is with RIL who will confer with CPM for those issues that cannot be solved at your level. Your discussion should include:
  - What are the Top Three issues at my site?
  - Who are the "GO TO" people on site? Who is helpful in solving issues?
  - Who are the Legacy Applications POCs?
    - Customer Technical Representative (CTR), Assistant Customer Technical Representative (ACTR), Chief Information Officer (CIO)?
    - o Base Commander, Regional Commander?
    - o N6, Site Transition Execution Manager (STEM)?
  - How many Legacy Applications does claimant have at the site?
- 4.1.3. Sit down and outline a "Big Picture" Strategy for site from your perspective, remember this is a rough draft that is actually "a plan to deviate from" when you start incorporating inputs from EDS/Customer on site team, You need to have a basic orientation before meeting with Onsite team.
- 4.1.4. Check on board and meet with: (separate meeting)
  - EDS Site Delivery Manager (SDM)
  - EDS Site Transition Manager (STM)
  - Project Coordinator (PC)
  - CTR or CIO
  - Commanding Officer (CO) and Executive Officer (XO)

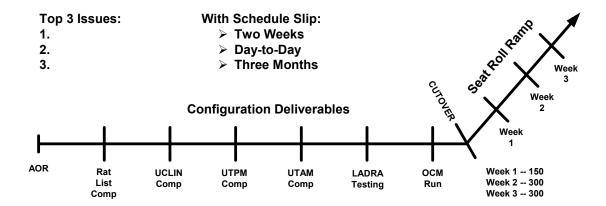
Ask them the same questions you asked CPM. You may get different answers.

### 4.2 MICRO-PHASE

- 4.2.1 Now that you have the "Big Picture", start focusing on how you are going achieve Cutover on or ahead of schedule. We will call this micro-assessment.
- 4.2.2 At the end of the Micro-phase you should be able to answer the following questions:
  - Are my schedule Cutover dates realistic?
  - What are the top three issues preventing cutover on schedule?
  - What are the proposed concerns/solutions of each issue?
  - Who do I need to meet with and how often to solve issues?
  - One page visual strategy for site execution: Performance to Plan.
- 4.2.3 Important-It is not your job to attend every EDS and Customer Meeting on site. Pick your Battles (i.e. Meetings) carefully based on following criteria:
  - 1 on 1 meeting with the decision maker. 1<sup>st</sup> Priority
  - Meetings that you call on direct (your agenda) should be 2<sup>nd</sup> Priority
  - Meetings where you are merely a participant should be your last Priority, Though can be very effective forum for solving issues if you are dynamic yet diplomatic.
  - Remember. EFFECTIVINESS is the key. Your goal should be to solve issues in the shortest possible cycle time. The resultant resolutions should be solutions that are supported by all parties/stakeholders.
- 4.2.3 Micro-Phase High Level Process
  - Pre-Assessment
  - Evaluation
  - Assessment
  - Planning
  - Implementation
  - Verification

Note – If you are Fortunate enough to have a SITT (tiger team). They will be going through the same process and assisting you with it. However, you will more than likely be leading the tiger team, therefore, you must be intimately familiar with this process. The following graph illustrates site strategy, created using master schedule and micro phase process.

### One Page Visual Strategy



### **Technical Deliverables**

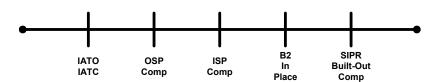


Figure 4. The Visual Strategy

### 4.2.4 Key Guidance:

- NMCI represents a major change to the way people interact on and with their computer/network; therefore effective change management is critical. One tool to help ease the transition in a major change is communication, communication, and communication. Change requires energy and the end users need to know why they need to change, what are the benefits, and the shortcomings. They need to know how long it will take. One vehicle that provides this communication is the Site Visit Team. The Site Visit Team can make your job significantly easier by being an effective tool for change management. (i.e., Answer the Why, What, and When questions) Other tools and resources are the Site Deployment Guide and CPMs.
- All applications should be LADRA tested prior to Cutover. If this is not the case, the user will not get the right applications at Cutover, which will need to be manually loaded by the deployment team at a later date.
- A comprehensive quarantine plan should be developed by EDS and socialized and improved by the CTR.
- Dual Desktops should not exceed 10% of the total number of seats deployed.
- OCM run requires three weeks to complete.
- Calculate the overall LADRA testing to determine if testing can be completed prior to cutover.

Note: All sites shall be coordinated through the RIL, who in turn coordinate with the relevant CPM, Navy regional commanders and Echelon II commands. The customer's job is already difficult enough. our role is to simplify and ease the transition, not confuse them with multiple directions and guidance. Remember the customer is still in charge of their own IT (NMCI) once it is deployed, EDS just provides a service.

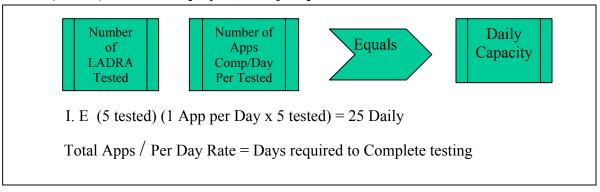


Figure 5. Days Required to Complete Testing

\* This is critical: If days required exceeds days available (schedule slip) push for additional LADRA resources through Site Transition Manager.

- During cutover, it is critical for the CTR to meet daily with STEM and their team to reconcile the number of seats rolled and resolve emergent cutover issues, immediately.
- If you build a strong foundation up front during AOR, (i.e. Configuration deliverables complete and accurate, Infrastructure in place, and all Legacy Applications tested with Quarantine Plan in place) your Cutover will go relatively smoothly and you will have eliminated the need for Post-Cutover rework and additional cost to the NMCI program. AOR is where you really earn your money

### 5 POINT OF CONTACTS

- NMCI Site Management Phone List is available from: Ashlyn Clark at <u>ashlyn.clark@navy.mil</u>. Contact Ms Clark for updates.
- NMCI Contact List is available from: Kacy Hutson at <a href="mailto:kacy.hutson@navy.mil">kacy.hutson@navy.mil</a>. Contact Ms Hutson for updates.
- Both lists are available on the shared server by following the path:
  - o N:\NMCI\Proj Mgmt Div\PHONE LISTS
  - o N:\PMW 164\Phone Lists as of 04-25-03.xls (current date listed)
- Future plans for Phone/Contact List to be available on NMCI web site.

### 6 ISSUE RESOLUTION AND ESCALATION

- Solve issues at the lowest level, first
- Present solutions not problems
- Create definable solutions
- Escalate those issues you cannot solve

Escalation: Review Levels

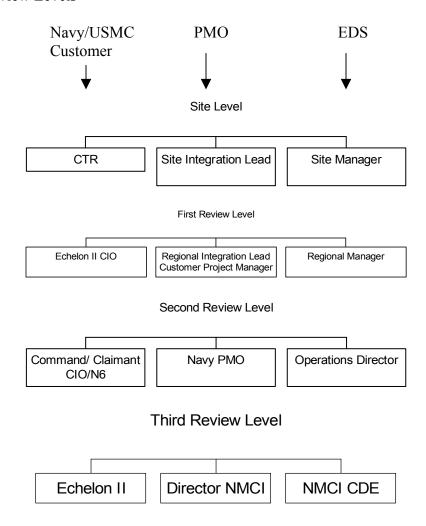


Figure 6. Review Levels

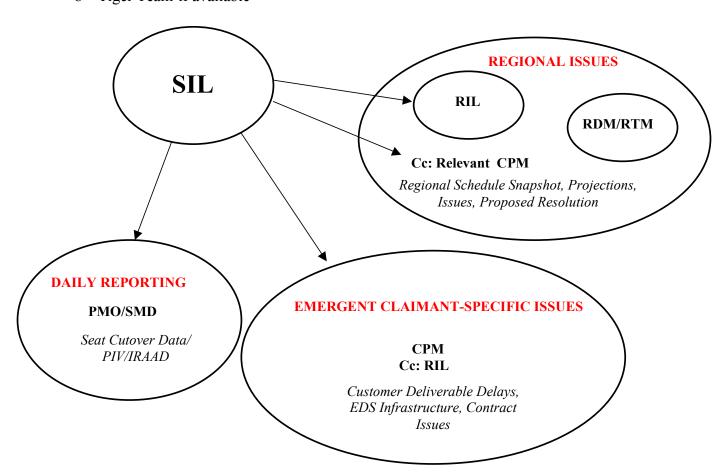
### 7 DATA REPORTING

- 7.1 Your job is to solve issues, not just report status; though reporting is critical for raising the level of awareness about a specific issue.
- 7.1.2 Report status data via the currently accepted reporting tool in place. Status data is currently being reported via the PIV tool. Issues are currently being reported using the Issues, Risks, Actions, and Decisions (IRAAD) tool. Report data that is required by PMO (i.e. weekly seat projections, issue, etc) this will evolve and change in time. Your job is to solve problems and provide direction for consensus solutions. The Transition Team (EDS/Cust) implements the actual solutions, not the SIL.
- 7.1.3 You should not be:
  - Inputting data into ISF Tools
  - Inputting data into NOIS
  - Verify orders
  - Tracking the multitude of data that EDS requires to efficiently roll seats.
  - Updating UTAM
  - Updating UCLIN
  - Updating UTPM
- 7.1.4 Project In Vision (PIV) Tool outputs are available through EDS Site Transition Manager and Project Coordinators. Submit reporting issues required to be reflected in the Enterprise Plan to the EDS Project Coordinator and Site Transition Manager for inclusion in PIV.
- 7.1.5 Regional meetings held weekly attended by PMO/EDS.

### 8 SIL RESOURCES

#### 8.1 SIL Tool Kit

- PMO Phone list (critical-you will use it everyday)
- Cutover Checklist
- One Page Visual Strategy for your site (you create using master schedule and Micro-phase process.
- IRAADs (Issues, Risks, Action Items, Assumptions and Decisions).
- Site Contact List.
- Cell Phone.
- Computer on Legacy or NMCI network (most likely there will not be a NMCI drop available yet. That is why you are there.)
- User Acceptance Checklist.
- Daily Meetings with:
  - o Site Manager
  - o Site Transition Manager
  - o Customer Project Manager
  - o Regional Integration Lead
  - o Other Site Integration Leads
  - o Tiger Team-if available



## APPENDIX A. ACRONYMS

|         |                                      | GFE               | Government Furnished Equipment              |
|---------|--------------------------------------|-------------------|---|
| AART    | Audit Applications Review Team       | GFF               | Government Furnished Facilities             |
| ACTR    | Assistant Customer Technical         | GOTS              | Government-off-the-Shelf                    |
|         | Representative                       |                   |   |
| APM     | Assistant Program Manager            | HAG               | High Assurance Guard                        |
| AOR     | Assumption of Responsibility         |                   |   |
| ASN     | Assistant Secretary of the Navy      | IA                | Information Assurance                       |
| ATO     | Authority to Operate                 | IATC              | Interim Authority to Connect                |
|         |                                      | IATO              | Interim Authority to Operate                |
| BAN     | Base Area Network                    | IATT              | Information Assurance Tiger Team            |
| BFM     | Business Financial Manager           | INFOS             | <b>3</b>                                    |
| BIO     | Base Infrastructure Operational      | ISP               | Inside Plant                                |
|         |                                      | ISSP              | Information Systems Security Policy         |
| C&A     | Certification and Accreditation      | IT                | Information Technology                      |
| CDA     | Central Design Activity              |                   |   |
| CIO     | Command Information Officer          | JRS               | Joint Reporting System                      |
| CJA     | Critical Joint Applications          |                   |   |
| CLIN    | Contract Line Item Number            | LADR              | Sara Fr                                     |
| CM      | Claimant Manager                     |                   | Guide                                       |
| CMS     | COMSEC Material System               | LAN               | Local Area Network                          |
| CO      | Commanding Officer                   | LRA               | Local Registration Authority                |
| COI     | Communities of Interest              |                   |   |
| COMS    | EC Communications Security           | MAC               | Move Add Change                             |
| CONO    | PS Concept of Operations             | MOA               | Memorandum of Agreement                     |
| COR     | Contracting Officer's Representative | MOU               | Memorandum of Understanding                 |
| COTS    | Commercial-off-the-Shelf             |                   |   |
| CPM     | Customer Project Manager             | NADT              | F Navy Applications Database                |
| CTF     | Commander Task Force                 |                   | Task Force                                  |
| CTR     | Customer Technical Representative    | NCAP              | NMCI Connection Approval Process            |
|         |                                      | NCE               | Network Computer Expert                     |
| DAA     | Designated Approving Authority       | NIPRN             | Non-Secure Internet Protocol                |
| DART    | Database Analysis and Reconciliation |                   | Routing Network                             |
| DIAD    | DoN Information Architecture Data    | NMCI              | Navy Marine Corps Intranet                  |
| DISA    | Defense Information System Agency    | NNOC              | Navy Network Operations Command             |
| DISN    | Defense Information Systems Network  | NOC               | Network Operations Center                   |
| DITSC   | CAP DoD Information Technology       | NSS               | National Security Systems                   |
|         | Security Certification and           |                   |   |
|         | Accreditation Process                | OCM               | Object Creation Module                      |
| DMS     | Defense Message System               | OPNA <sup>*</sup> | VINST Chief of Naval Operations             |
| DOD     | Department of Defense                |                   | Instruction                                 |
| DoN     | Department of the Navy               | OSP               | Outside Plant                               |
| EDS     | Electronic Data Systems              | PD                | Program Directorate                         |
| EO      | Enterprise Operations                | PDS               | Partitioned Data Set                        |
| ESM     | Enterprise schedule Manager          | PEO-IT            |   |
|         |                                      | 1201              | S   |
| E 4 3 4 |                                      |                   | Intormation recunology                      |
| FAIVI   | Functional Area Manager              | PIV               | Information Technology Project in Vision    |
| FAM     | Functional Area Manager              | PIV<br>PKI        | Project in Vision Public Key Infrastructure |

### SITE INTEGRATION LEAD GUIDE

| DI (O | D M OCC                           | CME         | C1: AMA E                            |
|-------|-----------------------------------|-------------|--------------------------------------|
| PMO   | Program Management Office         | SME         | Subject Matter Experts               |
| PMW   | Program Management Warfare        | SSAA        | 3                                    |
| POA&  |                                   | ~~~         | Agreement                            |
| POC   | Pont of Contact                   | SSC         | SPAWAR Systems Command               |
| PoP   | Point of Presence                 | SSE         | Site Solutions Engineering           |
| PoR   | Program of Record                 | STEM        | $\mathcal{E}$                        |
| PSQ   | Preliminary Site Questionnaire    | STM         | Site Transition Manager              |
|       |                                   | SWG         | Security Working Group               |
| RAL   | Rationalized Applications List    |             |                                      |
| RAS   | Remote Access Service             | TA          | Trusted Agent                        |
| RDT&  | E Research Development Test       | <b>TART</b> | Technical Applications Review Team   |
|       | and Evaluation                    |             | • •                                  |
| RFC   | Request for Connection            | UAIF        | User Asset Information Form          |
| RFS   | Request for Service               | UCLIN       | User to Customer Line Item           |
| RIL   | Regional Integration Lead         |             | Number                               |
|       |                                   | UIC         | Unit Identification Code             |
| SABI  | Secret and Below Interoperability | USMC        | United States Marine Corps           |
| SCCB  | Schedule Change Control Board     |             | User to Application Mapping          |
| SCM   | Site Concurrence Memorandum       |             | User to Contract Line Item Number    |
| SCP   | Schedule Change Proposal          |             | Mapping                              |
| SDM   | Site Delivery Manager             | UTPM        | User to Peripheral Mapping           |
| SES   | Senior Executive Service          | 011111      | eser to rempireral mapping           |
| SHC   | Stakeholders Council              | VFRA        | Voluntary Early Retirement Authority |
| SIL   | Site Integration Lead             | VSIP        | Voluntary Separation Incentive       |
| SIPR  | Secret IP Router                  | V SII       | Program                              |
| SLA   | Service Level Agreement           | VT          | Visit Team                           |
| SM    |                                   | V I         | Visit Team                           |
|       | Site Manager                      | MANI        | Wide Area Naturals                   |
| SMD   | Site Management Division          | WAN         | Wide Area Network                    |
|       |                                   | XO          | Executive Officer                    |

### APPENDIX B. Naval Message - NAVY NMCI Lessons Learned

### SUBJ/NAVY NMCI LESSONS LEARNED//

REF/A/GENADMIN/PEO-IT WASHINGTON DC/202304ZMAY2002//
REF/B/GENADMIN/PEO-IT WASHINGTON DC/022023ZJUL2002//
REF/C/GENADMIN/PEO-IT WASHINGTON DC/151957ZNOV2002//
NARR/REF (A) NMCI 20K ROLLOUT EXECUTION ORDER; REF (B) NMCI 40K
ROLLOUT EXECUTION ORDER; REF(C) NMCI ENTERPRISE SCHEDULE//
POC/MR. KEVIN MCNALLY/CIV NMCI PMO/COMSPAWARSYSCOM//TEL:(619) 524-7580/EMAIL: KEVIN.MCNALLY@NAVY.MIL//
RMKS/1. THE CURRENT FOCUS OF THE NMCI PROGRAM IS TO AGGRESSIVELY
ROLLOUT NMCI IN ACCORDANCE WITH THE ESTABLISHED ENTERPRISE SCHEDULE,
AND TO BUILD IN QUALITY TO CONTRACTUAL SLA STANDARDS AND FOR A
HIGH LEVEL OF CUSTOMER SATISFACTION. AS WE OBSERVED ROLLOUT OF THE
FIRST 50,000 SEATS AT MORE THAN 86 SITES ACROSS THE ENTERPRISE, WE
HAVE IDENTIFIED SEVERAL CRITICAL FACTORS THAT CONTRIBUTE TO A
SUCCESSFUL ROLLOUT. THIS MESSAGE IDENTIFIES THE CRITICAL DEPLOYMENT
SUCCESS FACTORS FOR USE BY FUTURE NMCI DEPLOYMENT SITES DURING THEIR
TRANSITIONS

- 2. COMMAND INVOLVEMENT SITE COMMANDERS AND COMMAND STAFF SHOULD ACTIVELY SUPPORT AND PARTICIPATE IN THE MANAGEMENT OF THE NMCI TRANSITION. A CLEAR AND SUPPORTIVE MESSAGE FROM SITE COMMANDERS TO ALL SITE USERS SHOULD BE SENT INDICATING THEIR COMMITMENT TO A SUCCESSFUL AND EFFICIENT NMCI TRANSITION. FOLLOW ON MESSAGES REEMPHASIZING COMMAND COMMITMENT AND DETAILING SITE PROGRESS SHOULD BE SENT PERIODICALLY THROUGHOUT THE TRANSITION PROCESS.
- 3. TRANSITION PERSONNEL SITE COMMANDERS SHOULD ASSIGN THEIR MOST PROACTIVE AND EFFECTIVE PERSONNEL TO MANAGE AND SUPPORT THE NMCI TRANSITION. TRANSITION PERSONNEL SHOULD REPORT WEEKLY TO SITE COMMANDERS ON THE STATUS OF NMCI TRANSITION. SITE TRANSITION IS A RESOURCE INTENSIVE EFFORT AND SITES SHOULD ASSIGN ADEQUATE ASSETS TO SUPPORT THE TRANSITION EFFORT. THE FOLLOWING STAFFING RECOMMENDATIONS ARE BASED UPON EXPERIENCE FROM EARLY ADOPTER SITES: A. ECHELON II RECOMMENDED TRANSITION STAFFING INCLUDE ONE NMCI PROGRAM MANAGER, ONE LEGACY APPLICATIONS MANAGER, TWO LEGACY APPLICATIONS ASSISTANTS, ONE SCHEDULE COORDINATOR, ONE TECHNICAL LEAD, ONE LEAD CTR, ONE DEPUTY CTR, ONE FACILITIES COORDINATOR, AND ONE INFORMATION ASSURANCE (IA) COORDINATOR.
- B. SITE RECOMMENDED TRANSITION STAFFING INCLUDE ONE CTR, ONE ACTR/1000 SEATS, ONE LEGACY APPLICATIONS COORDINATOR, TWO LEGACY APPLICATIONS ASSISTANTS, ONE SCHEDULE COORDINATOR, AND ONE TECHNICAL REPRESENTATIVE.
- 4. NMCI GOALS SITE COMMANDERS SHOULD ENSURE ALL USERS ARE EDUCATED ON THE PURPOSE AND GOALS OF THE NMCI INITIATIVE. THE FOLLOWING TALKING POINTS FROM DIRECTOR, NMCI MAY BE APPROPRIATE FOR YOUR COMMAND:

A. THE NAVY'S EXISTING IT INFRASTRUCTURE IS UNSATISFACTORY FOR THE 21ST CENTURY-WE CURRENTLY HAVE MORE THAN 1,000 DISPARATE NETWORKS, MANY OF WHICH ARE VULNERABLE TO CYBER ATTACK AND INCOMPATIBLE WITH OTHER SYSTEMS IN THE NAVY AND MARINE CORPS. NMCI BRINGS ONE SECURE INTEROPERABLE INTRANET. IMPROVED SECURITY ALONE IS JUSTIFICATION FOR THE NMCI INITIATIVE.

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- B. NMCI ALLOWS THE DEPARTMENT OF THE NAVY TO NOT ONLY STAY CURRENT WITH TECHNOLOGY AND SECURITY IMPROVEMENTS, BUT MORE IMPORTANTLY, PUT SYSTEMS INTO PLACE THAT WILL ALLOW US TO IMPROVE OUR BUSINESS EFFICIENCY AND WAR FIGHTING EFFECTIVENESS.
- C. THE NMCI WILL MOVE DON FROM A PHILOSOPHY AND STRUCTURE OF LOCAL IT SYSTEMS AND DATA TO AN ENVIRONMENT WHICH SUPPORTS FULL PERSONNEL COLLABORATION AND DATA CORRELATION ACROSS THE DEPARTMENT. D. NMCI WILL ALLOW US TO FOCUS ON OUR CORE WAR FIGHTING AND BUSINESS FUNCTIONS INFORMATION AND DECISION MAKING RATHER THAN NETWORK HARDWARE AND OPERATIONS.
- E. NMCI WILL INCREASE INFORMATION INTEROPERABILITY THROUGH THE COMMON STANDARDS THAT ONLY A SINGLE ENTERPRISE INTRANET CAN PROVIDE. IT WILL POSTURE DON TO MOVE COLLECTIVELY AS ONE (RATHER THAN 1000) AS WE IMPROVE INTEROPERABILITY WITH OTHER DEPARTMENTS AND AGENCIES. F. NMCI WILL ACT AS THE NETWORK FOUNDATION FOR MANY OF OUR TRANSFORMATIONAL EFFORTS. IT WILL SUPPORT ERP, TASKFORCE WEB, TASKFORCE EXCEL, PROJECT SAIL, REGIONALIZATION, AND THE MATURING OF MANY OTHER COMMUNITIES OF INTEREST.
- G. NMCI WILL SUPPORT A NAVY AND MARINE CORPS THAT ARE PROACTIVE, AGILE, FORWARD, MOBILE, DISPERSED, AND INFORMATION DEPENDENT. IT WILL TRAIN A SPECIAL CADRE OF OUR IT PROFESSIONALS IN STATE OF THE ART NETWORK OPERATIONS AND MANAGEMENT.
- 5. NMCI TRANSITION SITE TRANSITION TO NMCI IS NOT SOLELY A CONTRACTOR TASK. IT IS A JOINT GOVERNMENT AND CONTRACTOR TASK. SITE PERSONNEL ARE RESPONSIBLE FOR THE NMCI ROLLOUT AND MUST TAKE ALL STEPS NECESSARY TO ENSURE EXECUTION. MANY ROLLOUT ISSUES TO DATE HAVE NOT BEEN CONTRACTOR PERFORMANCE RELATED; RATHER THEY HAVE BEEN NAVY ISSUES. APPLICATION FAILURES AND ADHERENCE TO NETWORK SECURITY POLICY ARE NAVY ISSUES AND THEY CAN BE MOST EASILY RESOLVED THROUGH STRONG SITE LEADERSHIP, POLICIES, AND PROCEDURES. SENIOR MANAGERS NEED TO GET INVOLVED AND DEMONSTRATE LEADERSHIP TO RESOLVE THESE TRANSITION ISSUES.
- 6. APPLICATION RATIONALIZATION SITE COMMANDERS WORKING WITH THEIR CHAIN OF COMMAND MUST ENSURE THAT ONLY MISSION AND BUSINESS ESSENTIAL APPLICATIONS SURVIVE THE RATIONALIZATION PROCESS AND THOSE FINAL RATIONALIZED APPLICATIONS MUST HAVE VERSION NUMBERS AND CDA SPONSORSHIP SUBMITTED TO NADTF VIA THE EDS TOOLS DATABASE. ONE OF THE DEPARTMENT GOALS WITH THE NMCI INITIATIVE IS TO MIGRATE FROM THE UNMANAGEABLE AND COSTLY 100,000 DEPARTMENT APPLICATIONS TO A MORE MANAGEABLE 2000 ENTERPRISE APPLICATIONS. SITES SHOULD ATTEMPT TO RATIONALIZE THEIR APPLICATIONS TO THE MINIMUM SET REQUIRED. MANY CLAIMANTS/SITES (NAVRESFOR IS AN EXCELLENT EXAMPLE) HAVE INSTITUTED THE USE OF FUNCTIONAL APPLICATION PROFILES AS THE STANDARD FOR NMCI ROLLOUT. THE USE OF PROFILES HAS GREATLY IMPROVED EFFICIENCY OF APPLICATION TESTING AND NMCI ROLLOUT. WE HAVE ACCELERATED NAVRESFOR ROLLOUT AS A RESULT OF THEIR PREPARATION.
- 7. USER-LESS DEPLOYMENT USER-LESS DEPLOYMENT IS THE ENTERPRISE STANDARD FOR NMCI ROLLOUT. IT HAS PROVEN TO RESULT IN THE MOST EFFECTIVE NMCI ROLLOUT WITH THE LEAST AMOUNT OF USER DISTURBANCE. SITE COMMANDERS SHALL MAKE EVERY EFFORT TO FULLY SUPPORT AND UTILIZE THE USER-LESS DEPLOYMENT PROCESSES. IN GENERAL, THE EDS DEPLOYS COMPUTERS TO THE DESKTOP AND MIGRATES USER DATA AT NIGHT AND

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- ON WEEKENDS, THEN MEET WITH THE USER FOR A BRIEF ORIENTATION/ SIGN-OFF ON THE NEXT WORKING DAY. THIS IS SIGNIFICANTLY MORE EFFICIENT AND LESS DISRUPTIVE TO YOUR COMMAND.
- 8. PILOTS AND DEMONSTRATIONS PILOTS AND DEMONSTRATIONS ARE NOT REQUIRED AT INDIVIDUAL SITES. ALL NMCI SERVICES HAVE BEEN TESTED AND SUCCESSFULLY DEPLOYED AT THE EARLY ADOPTER SITES.
- 9. TRAINING AND SCHEDULING SITES SHOULD ENSURE THAT ALL PERSONNEL ATTEND NMCI USER TRAINING AND THAT GOVERNMENT PERSONNEL ARE AVAILABLE AND PRESENT DURING SCHEDULED TESTING AND SEAT DEPLOYMENT. PERSONNEL ABSENCES HAVE BEEN A CAUSE FOR MUCH DELAY IN EARLY ADOPTER ROLLOUTS.
- 10. PHASED DEPLOYMENT SITE COMMANDERS AND EDS TRANSITION PERSONNEL SHOULD JOINTLY AGREE UPON A PHASED DEPLOYMENT SCHEDULE FOR NMCI SITE ROLLOUT. EVERY EFFORT SHOULD BE MADE TO MANAGE THE ROLLOUT IN ACCORDANCE WITH THE PHASED DEPLOYMENT SCHEDULE. EXPERIENCE HAS SHOWN THAT ROLLOUT RATES IN THE INITIAL TWO WEEKS OF CUTOVER ARE ONE QUARTER TO ONE HALF OF THE FULL PRODUCTION ROLLOUT RATE. A ROUGH ESTIMATE OF THE FULL PRODUCTION RATE IS ABOUT TWO SEATS PER EDS DEPLOYER PER DAY, BUT PROCESS CHANGES ARE BEING INTRODUCED TO DRAMATICALLY IMPROVE THIS METRIC.
- 11. LADRA TESTING EACH PHASED SEGMENT SHOULD COMPLETE APPLICABLE LADRA TESTING AT LEAST ONE WEEK PRIOR TO SEGMENT ROLLOUT. ALL APPLICATIONS THAT FAIL LADRA TESTING WILL RESULT IN QUARANTINE STATUS. APPLICATIONS THAT FAIL TESTING WILL BE REMEDIATED DURING THE RISK MITIGATION PHASE FOLLOWING TRANSITION. APPLICATIONS ARE NOT REQUIRED TO BE REMEDIATED PRIOR TO NMCI ROLLOUT.
- 12. QUARANTINE PLANS A QUARANTINE PLAN SHALL BE JOINTLY DEVELOPED PRIOR TO THE ROLLOUT OF EACH SEGMENT. THE ONLY LEGACY SEATS LEFT IN PLACE AFTER THE SEGMENT ROLLOUT WILL BE THOSE IDENTIFIED AS PART OF THE VALIDATED QUARANTINE PLAN. IT IS NMCI POLICY THAT NO DUAL DESKTOPS WILL BE LEFT IN PLACE UNLESS PART OF A VALIDATED QUARANTINE PLAN.
- 13. USER DATA USER TO APP AND USER TO CLIN DATA MAPPINGS ARE REQUIRED TO BE DELIVERED TO THE EDS 60 DAYS IN ADVANCE OF SEGMENT DEPLOYMENT. NO FURTHER CHANGES WILL BE ALLOWED PRIOR TO SEGMENT ROLLOUT, CHANGES CAN BE ACCOMPLISHED THROUGH THE MAC PROCESS (POST SEAT DEPLOYMENT).
- 14. ISSUE ESCALATION ROLLOUT STOPPAGES, PAUSES, OR REDUCED ROLLOUT RATES FROM THE APPROVED ROLLOUT PLAN WILL ONLY BE ALLOWED IF AUTHORIZED BY DIRECTOR NMCI OR THE NMCI PM'S FROM NAVY OR USMC, AS PER THE REFERENCED MESSAGES. WHEN NEEDED, THE ESCALATION OF SITE ROLLOUT ISSUES AND DECISIONS WILL BE FROM THE PMO SIL OR CPM TO THE NAVY NMCI PM TO THE DIRECTOR NMCI.
- 15. SITE IT MANAGEMENT: DON HAS ENTERED INTO AN ERA WHERE COMMERCIAL PROVIDERS, THE INFORMATION STRIKE FORCE (EDS), PROVIDES DESK TOP COMPUTING AND NETWORK SERVICES. SITE COMMANDS MUST ADJUST THEIR LEADERSHIP AND MANAGEMENT STRUCTURES ACCORDINGLY. THE SITE COMMANDER MUST SPECIFY THIS NEW RELATIONSHIP WITH HIS EDS SITE MANAGER. RELATIONSHIPS HAVE WORKED BEST WHERE THE EDS SITE MANAGER IS A FULLY ENABLED PART OF THE SITE LEADERSHIP AND MANAGEMENT STRUCTURE.
- 16. NMCI ROLLOUT IS A DEPARTMENT OF THE NAVY ENTERPRISE ENDEAVOR AND

MUST BE ACCORDED APPROPRIATE PRIORITY BY ECHELON II CLAIMANTS AND SUPPORTING COMMANDS. ECHELON II CLAIMANTS ARE RESPONSIBLE ICW EDS AND NMCI PMS TO ROLLOUT NMCI FOR THEIR COMMANDS AS SEQUENCED IN THE NMCI ENTERPRISE SCHEDULE. THE TRANSITION PROCESS ASSOCIATED WITH NMCI ROLLOUT WILL BY ITS NATURE PRESENT SOME SHORT TERM RISKS. DEPARTMENT PHILOSOPHY IS TO MITIGATE THIS RISK NOT AVOID IT. STRONG COMMAND COMMITMENT AND LEADERSHIP IS NECESSARY TO SUCCESSFULLY TRANSITION TO THE NMCI.

17. SPECIAL THANKS TO THE FOLLOWING COMMANDS THAT HAVE BEEN ON THE FOREFRONT OF NMCI IMPLEMENTATION: CLF HQ, NAVAIR HQ, SPAWAR HQ, NAF WASHINGTON, NAS LEMOORE, NSWC CRANE, NSWC PT HUENEME, AND RESFOR CLAIMANCY. ADDITIONALLY, THE DIRECT FLEET INPUT PROVIDED BY BOTH COMLANTFLT AND COMPACFLT HAS BEEN PARTICULARLY VALUABLE.

18. CAPT CRAIG MADSEN USN, NMCI NAVY PROGRAM MANAGER SENDS. // BT

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## APPENDIX C. CUTOVER CHECKLIST

| Gov ID |   | Recommended<br>Start<br>(calendar days<br>before<br>Cutover) | Complete NLT | Functional<br>Area | ISF | Gov<br>PMO | Gov<br>Customer |
|--------|---|--|--------------|--------------------|-----|------------|-----------------|
| 1      | Customer and ISF reach agreement<br>on facilities for warehouse,<br>administration, server farm, Main<br>Distribution Frames (MDF)  | -320   | -270         | ENT                | A   | I          | A               |
| 2      | Customer and ISF reach agreement<br>on facilities for Intermediate<br>Distribution Frames (IDF)   | -320   | -270         | ENT                | A   | I          | A               |
| 3      | Identify Government Furnished<br>Equipment (GFE) Type-1COMSEC<br>requirements from the ISF  | -240   | -240         | FAC                | A   | I          | I               |
| 4      | Survey, design and order long haul circuits to support NMCI requirements.   | -240   | -240         | FAC                | A   | A          | I               |
| 5      | Protected Distribution System (PDS) design  | -240   | -200         | ENT                | A   | A          | A               |
| 6      | Conduct joint PMO and ISF site inbriefs   | -180   | -180         | SP                 | A   |            | A               |
| 7      | ISF Site Manager assigned   | -180   | -180         | SP                 | A   | I          | I               |
| 8      | Identify transition team  | -180   | -180         | SP                 |     | Ī          | A               |
| 9      | Provide Building-to-Seat map to ISF   | -240   | -180         | FAC                | I   |            | A               |
| 10     | Deliver the completed Preliminary<br>Site Questionnaire (PSQ) to the ISF<br>SM  | -240   | -170         | SP                 | I   | I          | A               |
| 11     | Conduct site surveys for BAN/LAN and IA   | -170   | -160         | FAC                | A   |            | A               |
| 12     | Provide ISF with existing operational procedures, processes, SOP and contingency plans, and Disaster Recovery plans   | -180   | -150         | SP                 | I   |            | A               |
| 13     | Provide copies of all leases by site that affect NMCI   | -180   | -150         | CON                | I   |            | A               |
| 14     | Provide existing Certification and Accreditation (C&A) documentation to include: -System Security Authorization Agreement (SSAA) -Risk Assessments -Vulnerability Assessments -Risk Mitigation Plans -Security Concept of Operations (CONOPS) | -180   | -150         | SEC                | I   |            | A               |

| Gov ID | EVENT   | Recommended<br>Start<br>(calendar days<br>before<br>Cutover) | <b>Complete NLT</b> | Functional<br>Area | ISF | Gov<br>PMO      | Gov<br>Customer |
|--------|---|--|---------------------|--------------------|-----|-----------------|-----------------|
| 15     | Using local HR support personnel, determine need for VSIP Authority and request to Claimant/Command. Impacted employees are to be notified of status prior to ISF meetings  | -180   | -150                | АНТ                | I   | I               | A               |
| 16     | Using local HR support personnel, determine need for VERA authority and request to ASN (M&RA) via Claimant/Command. Impacted employees are to be notified of status prior to any ISF meetings                               | -180   | -150                | АНТ                | I   | I               | A               |
| 17     | Govt and ISF should arrange for equipment lease termination by 60 days after AOR begins (AOR +60)   |  | 0                   | CON                |     |                 |                 |
| 18     | Assign Remote Site Transition<br>Manager to small & remote sites  | -120   | -120                | SP                 | A   |                 |                 |
| 19     | Verify final Rationalized Application List in the ISF Tools Database. Refer to LATG  The initial list should have been completed by 1 Dec 02, per 301245Z SEP 02 CNO N6N7 SUBJ: NMCI LEGACY APPLICATIONS TRANSITION PROCESS | -240   | -120                | HSS                | I   | I               | A               |
| 20     | 50% of identified applications (COTS & GOTS) and RFS forms for all identified applications have been delivered to the ISF Site Manager, and accepted for review   | -240   | -120                | HSS                |     |                 |                 |
| 21     | Using local HR support personnel, identify government employees who will be eligible for NMCI employment and provide to PEO-IT/Director NMCI using template spreadsheet   | -120   | -115                | АНТ                |     | I (DIR<br>NMCI) | A               |
| 22     | Develop the Cultural Change<br>Management Communications Plan   | -150   | -105                | SP                 | A   |                 | I               |
| 23     | 75% of identified applications<br>(COTS & GOTS) have been<br>delivered to the ISF Site Manager,<br>and accepted for review  | -105   | -105                | HSS                | I   | I               | A               |
| 24     | ISF HR coordinate with site and local HR to establish date(s) for impacted employee meetings  | -110   | -105                | АНТ                | A   |                 | A               |

| Gov ID | EVENT   | Recommended<br>Start<br>(calendar days<br>before<br>Cutover) | Complete NLT | Functional<br>Area | ISF | Gov<br>PMO  | Gov Customer |
|--------|---|--|--------------|--------------------|-----|-------------|--------------|
| 25     | Identify Navy/Marine Corps White Pages POC(s). Forward POC name to White Pages Management @ hazel.wallace@nmci-isf.com  | -105   | -90          | SP                 | A   |             | A            |
| 26     | Complete and sign Site Concurrence<br>Memorandum (SCM)  | -180   | -90          | SP                 | A   | I           | A            |
| 27     | Termination/modification actions to existing contracts in accordance with ISF recommendations using AOR as the effective date   | -105   | -90          | CON                |     |             | A            |
| 28     | Obtain ISF Tools and NOIS database access from Echelon II/Major Commands for all appropriate site personnel   |  | -90          | SP                 |     |             | A            |
| 29     | 100% of identified applications (COTS & GOTS) and RFS forms must be delivered to the ISF Site Manager and accepted. Applications not submitted by this deadline will not transition to NMCI at the scheduled cutover date | -180   | -90          | HSS                | I   | I           | A            |
| 30     | Conduct AOR Readiness Review  | -75  | -75          | SP                 | A   | A           | A            |
| 31     | ISF deliver Site Transition Plan, including the Disaster Recovery Plan, to the site   | -90  | -75          | SP                 | A   | I           | I            |
| 32     | Complete Critical Design Review (CDR) and Customer Design Brief (CDB)   | -90  | -75          | ENT                | A   | I           | I            |
| 33     | Provide ISF a Copy of Interim<br>Authority to Operate / Authority to<br>Operate (IATO / ATO) for existing<br>network(s)   | -90  | -70          | ENT                | I   | A<br>(USMC) | A (USN)      |
| 34     | Complete server and messaging validation; Server and Mail migration Plan of Action & Milestones (POA&M) review has been conducted and documented issues are resolved with customer  | -90  | -60          | ENT                | A   |             | I            |
| 35     | Provide final UTAM/UTCM/UTPM matching task order to ISF. (USMC: Ensure only applications on the Marine Corps Baseline List submitted  | -120   | -60          | ENT                | I   | I           | A            |
| 36     | Verify Site Warehouse Operational   | -60  | -60          | ENT                | A   | I           | I            |
| 37     | AOR Begins  | -60  | -60          | ENT                | A   | I           | I            |

| Gov ID |   | Recommended<br>Start<br>(calendar days<br>before<br>Cutover) | Complete NLT<br>(calendar days<br>before Cutover) | Functional<br>Area | ISF | Gov<br>PMO                    | Gov Customer |
|--------|---|--|---|--------------------|-----|-------------------------------|--------------|
| 38     | 100% of identified applications (COTS & GOTS) must be delivered to the ISF Site Manager and accepted. Applications not submitted by this deadline will not transition to NMCI at the scheduled cutover date | -90  | -60   | HSS                | I   | I                             | A            |
| 39     | Transfer NMCI assets to ISF via<br>DD1149   | -75  | -60   | HSS                | A   |                               | A            |
| 40     | Task Order Awarded  | -90  | -60   | HSS                | I   | A (ACO)                       | I            |
|        | PEO-IT/Director NMCI Office<br>forwards approved impacted<br>employee list to ISF HR  | -90  | -60   | АНТ                | I   | A (PEO-<br>IT / Dir.<br>NMCI) |              |
| 42     | Complete the validation and delivery of Type-1 GFE COMSEC   | -240   | -60   | HSS                | A   | A                             | A            |
|        | Map users to group shares, identify and order CLIN 16 requirements  | -70  | -60   | ENT                | I   |                               | A            |
| 44     | Verify Server Farm infrastructure equipment delivered   | -50  | -50   | ENT                | A   |                               | I            |
| 45     | Transport Boundary (TB)/cTB & B2 is installed. ST&E scan complete and package submitted to SPAWAR PMW 161   | -180   | -50   | FAC                | A   | I                             | I            |
|        | BAN/LAN Infrastructure equipment delivered  | -50  | -50   | HSS                | A   |                               | I            |
| 47     | Obtain Temporary unclassified TB<br>(uTB) IATO. Ready to begin<br>LADRA testing   | -50  | -48   | FAC                | I   | A                             | I            |
| 48     | IA Infrastructure Build-Out (To<br>Include Open Secret Storage (OSS),<br>Controlled Access Areas (CAA),<br>Protected Distribution System (PDS))   | -180   | -45   | FAC                | A   |                               | A            |
|        | Obtain classified TB (cTB) IATO/IATC  | -50  | -40   | FAC                | I   | A                             | I            |
| 50     | Establish Customer Cutover<br>Transition Team   | -60  | -30   | SP                 | I   |                               | A            |
| 51     | Demonstrate reach back solution established for NMCI users to their legacy networks   | -60  | -30   | ENT                | A   |                               | A            |
| 52     | Demonstrate connectivity to the NOC   | -30  | -30   | ENT                | A   |                               | I            |
| 53     | Obtain access badges for ISF personnel  | -180   | -30   | SEC                | A   | A                             | A            |
| 54     | unclassified Server Farm (uSF) installed. ST&E scan complete and package submitted to SPAWAR PMW 161  | -48  | -18   | FAC                | A   | I                             | I            |
| 55     | Obtain Temporary uSF IATO   | -18  | -16   | FAC                | I   | A                             | I            |

| Gov ID | EVENT   | Recommended<br>Start<br>(calendar days<br>before<br>Cutover) | Complete NLT | Functiona<br>Area | l ISF | Gov<br>PMO | Gov<br>Customer |
|--------|---|--|--------------|-------------------|-------|------------|-----------------|
| 56     | Finalize detailed, phased Cutover<br>Plan   | -30  | -15          | SP                | A     | I          | A               |
| 57     | Produce signed Printer Deployment<br>Plan   | -30  | -15          | SP                | A     |            | A               |
| 58     | Base Infrastructure Operational (BIO) complete  | -120   | -15          | ENT               | A     |            | I               |
| 59     | Demonstrate Server Farm operational   | -15  | -15          | ENT               | A     | I          | I               |
| 60     | Conduct Cutover Readiness Review  | -14  | -14          | SP                | A     | A          | A               |
| 61     | classified Server Farm (cSF) installed. ST&E scan (ISF & Govt) complete and package submitted to SPAWAR PMW 161             | -40  | -10          | FAC               | A     | A          | I               |
| 62     | Begin Legacy Data Migration   | -7   | -7           | ENT               | A     |            | A               |
| 63     | Establish Quarantine Plan   | -30  | -5           | SP                | A     | I          | A               |
| 64     | LADRA Testing Complete. Refer to<br>Legacy Applications Transition<br>Guide (LATG)  | -60  | -5           | HSS               | A     | I          | A               |
| 65     | Obtain Full IATO for uSF so unclassified seats can roll   | -18  | -2           | FAC               | I     | A          | I               |
| 66     | Obtain Full IATO for cSF so classified seats can roll   | -10  | -2           | FAC               | I     | A          | I               |
| 67     | Ready/Set/Go Process implemented  | -30  | 0            | SP                | I     |            | A               |
| 68     | NMCI cutover begins (Production)  | 0  | 0            | ENT               | A     | I          | A               |
| 69     | Remove non-NMCI, non-<br>quarantined legacy seats. These<br>legacy seats should be removed<br>within 48 hours after Cutover | 0  | 30           | ENT               | A     | I          | A               |
| 70     | PKI Certification   | -14  | 30           | SEC               | A     |            | A               |
| 71     | RAS Training Available  | -14  | 30           | AHT               | A     |            | I               |
| 72     | Conduct NMCI User Training  | -10  | 30           | AHT               | A     |            | A               |

LEGEND

**Functional Areas** 

SP = Strategic Planning

ENT = Enterprise

FAC = Facilities

HSS = Hardware/Software/Service

CON = Contracts

SEC = Security

ISF | Gov PMO | Gov Customer columns:

A = Action

I = Information

Complete NLT and Recommended Start days are listed in calendar days, not workdays

Events in Blue Text = USN Unique Events

Events in Green Text = USMC Unique Events

Events in **RED BORDER** indicate critical path

items identified by RADM Munns

Events in **BLUE BORDER** indicate critical path

items identified by CAPT Madsen

### APPENDIX D. MONTHLY SITE READINESS REPORT CARD

- > Gray areas indicate completion dates
- Complied using the Joint NMCI Transition Checklist located at: http://nmci.navy.mil/Primary Areas/Transition to NMCI/Transition Tools/Transition Tools

#### **Preliminary Site Questionaire Assumption of Responsibility Legacy Application Deployment Readiness Activity** Phased Equipment Quarantine Server **GFF** User Data Rollout Cutover **PSQ** LADRA IATO BIO Claimant Seat **AOR** Turnover via Plan Farm Turnover Submitted Plan 1149 Complete Ready Complete CLF 4/14/2003 2/24/2003 7/7/2003 5/14/2003 80 3/14/2003 6/10/2003 7/2/2003 6/26/2003 6/19/2003 6/8/2001 7/3/2002 7/25/2003 1/7/2002 1/7/2002 NAVAIR 1/27/2003 6/28/2003 6/5/2003 8/27/2003 8/12/2003 3/13/2003 8/5/2003 3/13/2003 1/7/2002 8/27/2003 NAVFAC 94 1/27/2003 6/28/2003 6/16/2003 6/16/2003 6/5/2003 8/27/2003 8/12/2003 3/13/2003 8/5/2003 3/13/2003 5/23/2003 8/27/2003 **NAVSEA** 1/27/2003 6/28/2003 6/16/2003 6/16/2003 6/5/2003 8/27/2003 3/13/2003 8/5/2003 3/13/2003 5/23/2003 8/27/2003 NMOC 1/27/2003 6/28/2003 6/16/2003 6/16/2003 6/5/2003 8/27/2003 1/25/2002 3/13/2003 8/5/2003 3/13/2003 5/23/2003 8/27/2003 **Government Furnished Facilities Interim Authority To Operate**

**Base Infrastructure Operational** 

### APPENDIX E. SEAT ACCEPTANCE CHECKLIST

| BEF | ORE CUTOVER:   |
|-----|--|
|     | Read the Ready/Set/Go documentation.   |
|     | Move data to MIGDATA folder per Ready/Set/Go documentation.                        |
|     | Attend NMCI training.  |
|     | Obtain PKI card <b>IF</b> you are going to get a laptop                            |
|     | Get copy of seat order (CLINS) from your CTR/ACTR.                                 |
|     | Get a copy of the Legacy Applications submitted (for your seat) from the CTR/ACTR. |
| BEF | ORE YOU SIGN FOR YOUR NMCI MACHINE:  |
| 1.  | . Verify items you should have (ask the NMCI installer to show you):               |
|     | Verify that each CLIN is present (i.e. memory size, CPU speed, peripherals such as |
|     | CD-ROM) on NMCI workstation.   |
| 2.  |  |
|     | Verify that NMCI workstation boots with out error.                                 |
|     | Test each peripheral works (non network items) (i.e. CD-ROM etc.).                 |
|     | Test network printer services.   |
|     | Test access to home drive (i.e. H: drive) and network drives.                      |
| 3.  | . Check Folders and Files:   |
|     | List Legacy icons and compare with NMCI icons.                                     |
|     | Test Legacy apps present either on NMCI machine or Quarantine machine.             |
|     | Review drive mapping for applications.   |
| 4.  | . Review your data from your legacy machine:                                       |
|     | Insure that your data is transferred to your C: drive MIGDATA file / Orphan files. |
|     | Move MIGDATA / Orphan files to H: drive.   |
| 5.  |  |
|     | Test Microsoft Office applications   |
|     | Test Outlook by sending and receiving mail.  |
|     | Check availability of non-NMCI address in Global Address List (GAL).               |
|     | Check for all public and private folders.  |
|     | Check calendar, personal contact list and address books                            |
|     | Test I. Explorer and Netscape Navigator check for your favorites and bookmarks.    |
|     | Send notification to all of your contacts that your email address changed.         |
| 6.  |  |
|     | Verify that notebook can log into RAS account.                                     |
|     | Verify email connection.   |
|     | Verify Internet connection and websites.   |

Ready, Set, Go guide is available at <a href="http://eds.com/nmci/transition.htm">http://eds.com/nmci/transition.htm</a>

Review ordered CLINS and legacy applications (from the User to Application Mapping) with your site's Customer Technical Representative (CTR) or Assistant Customer Technical Representative (ACTR) prior to rollover. (The sooner the better!).

Public Key Infrastructure (PKI) and Remote Access Server (RAS) is used on laptops to access your accounts while on TAD

#### APPENDIX F. WEB LINKS

#### **Top Four websites:**

- o https://www.peoit-portal.navy.mil
  - o Provides internal PMO sources.
- o http://www.nmci.navv.mil
  - o Provides a basic understanding of various aspects of the NMCI program and contains information for the transitioning user in.
- o <a href="http://www.nmci-isf.com/">http://www.nmci-isf.com/</a>
  - Provides transition information and numerous links for details concerning specific transition activities and processes.
- o <a href="http://enterprise.spawar.navy.mil">http://enterprise.spawar.navy.mil</a>
  - o Provides up-to-date information concerning the NMCI Contract from the PMO.

### NMCI Ordering Interface System (NOIS) and Working Group:

o https://nmci.navair.navy.mil/nois wg.cfm

Graphically depicts Integrated Order to Deliver (IOD) process and system interactions for ordering process via NOIS

• <a href="http://www.peo-it.navy.mil/media/nmci%20IOD%20END%20TO%20END.GIF">http://www.peo-it.navy.mil/media/nmci%20IOD%20END%20TO%20END.GIF</a>

#### **NETWARCOM Web Site**

o www.netwarcom.navy.mil

### Official Navy Information Security Web Site

o www.infosec.navy.mil

#### **CONUS Per Diem sites**

- o http://www.dtic.mil/perdiem/pdrform.html
- o http://www.policyworks.gov/org/main/mt/homepage/mtt/perdiem/travel.shtml

#### **Personnel Locator**

- o http://www.navydirectory.smartlink.navy.mil
- o http://www-library.itsi.disa.mil/
- o http://www.itsi.disa.mil/links.html

#### Others

- o Commander Navy Region Southwest http://www.cnrsw.navy.mil/
- o Commander Navy Region Southeast <a href="http://www.comnavregse.navy.mil">http://www.comnavregse.navy.mil</a>
- o www.chinfo.navy.mil/navpalib/bases/navbases.html (List of Navy Bases)

The Workstation Countdown Ready is when the users are given guidance on how to prepare their computers and files to undergo migration. The Workstation Countdown Set is when the users create migration folder and move data to the new folder, exporting the Favorites and Bookmarks and mapping network drives. The Workstation Go is when the workstation is installed, and the users are then accessing and downloading the migration folder, open the saved Bookmarks/Favorites, use of new security profiles, and how to submit Request for Assistance.

Transition Documents Site Link:

Workstation Countdown Ready <a href="http://www.nmci-isf.com/migration/ReadyGuide.pdf">http://www.nmci-isf.com/migration/ReadyGuide.pdf</a>

Workstation Countdown Set <a href="http://www.nmci-">http://www.nmci-</a>

EDS.com/migration/Set Guide WinME.pdf

Workstation Go <a href="http://www.nmci-">http://www.nmci-</a>

EDS.com/migration/MigrationGoGuide.pdf

### Program Executive Office for Information Technology (PEO-IT) Web Site

o http://www.peo-it.navy.mil/

Contains Information on:

- 20K Daily Cutover Status
- 100K Seat Order Schedule List
- Link to NOIS Working Group Web Site
- Under Fact Files contains NMCI General Information, NMCI Security.
- NOIS Training Calendar

### **SPAWAR HQ NMCI Web Site:**

o <a href="http://enterprise.spawar.navy.mil/spawarpublicsite/">http://enterprise.spawar.navy.mil/spawarpublicsite/</a>

SPAWAR Contract/Attachments/Mods:

o https://nmci.spawar.navy.mil/cl contract award.html

Download NMCI contract, attachments and latest mods

#### SSC Charleston's NMCI Web Site:

o http://corpweb/nmci/index.asp

Information on subjects below, plus more:

- S&T Seats: http://corpweb/nmci/sandtseats/index.asp
- Seat Ordering Aids: http://corpweb/nmci/seatorderaids/index.asp
- Developer Info: http://corpweb/nmci/developers/index.asp

#### SSC Norfolk's NMCI Web Site:

o <a href="https://iweb.scn.spawar.navy.mil/nmci/index.htm">https://iweb.scn.spawar.navy.mil/nmci/index.htm</a>

Good general information

### **NMCI Facilities Requirements (NAVFAC):**

o http://www.efdsw.navfac.navy.mil/05/05I/NMCI.htm

Includes information on NMCI Facilities Standards and Guidelines, Monthly Reports, Facilities Briefs, etc.

### Naval Network and Space Operations Command (NNSOC) NMCI Web Site:

o https://www.nnoc.navy.mil/nmci/index.htm

Information includes:

- NMCI Governance
- NMCI Transition

- NMCI Operations
- NMCI Security

### **GSA Advantage**

o https://www.gsaadvantage.gov/advgsa/main\_pages/start\_page.jsp

Excellent web site to obtain market research and pricing for Independent Government Estimates (IGE's) for unpriced CLIN's.